

2010 HARDING TOWNSHIP MUNICIPAL BUDGET

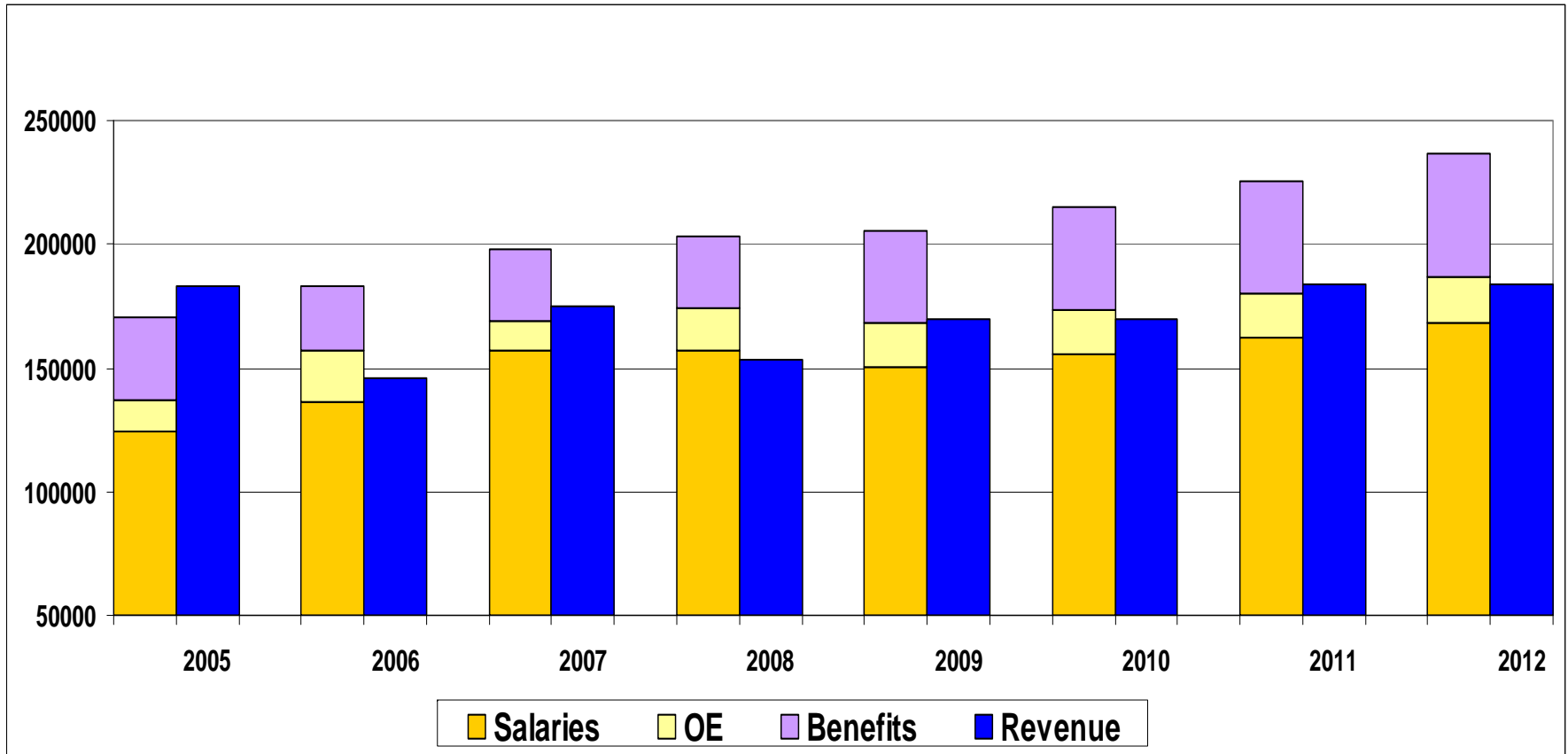
- JANUARY 20, 2010
 - WHERE ARE WE NOW?
 - DEPARTMENT REVIEWS (CONTINUED)
 - COURT
 - POLICE
 - CAPITAL / COAH
 - OPTION OVERVIEW

2010 BUDGET STATUS

- **Budget GAP (To \$0 Tax Increase) down from \$800K to \$500K**
 - **Revenue increased by \$25K (Planning Board Fees)**
 - **Expense PROJECTIONS reduced by \$297K**
 - **Pension, Reserve, Police Car, Affordable Housing Cost**
- **Tax Levy **NOT PERMITTED** over the CAP -- **\$88K****
- **Additional Revenue increase from fee ordinance introduced tonight (1/20/10) will further reduce the GAP.**

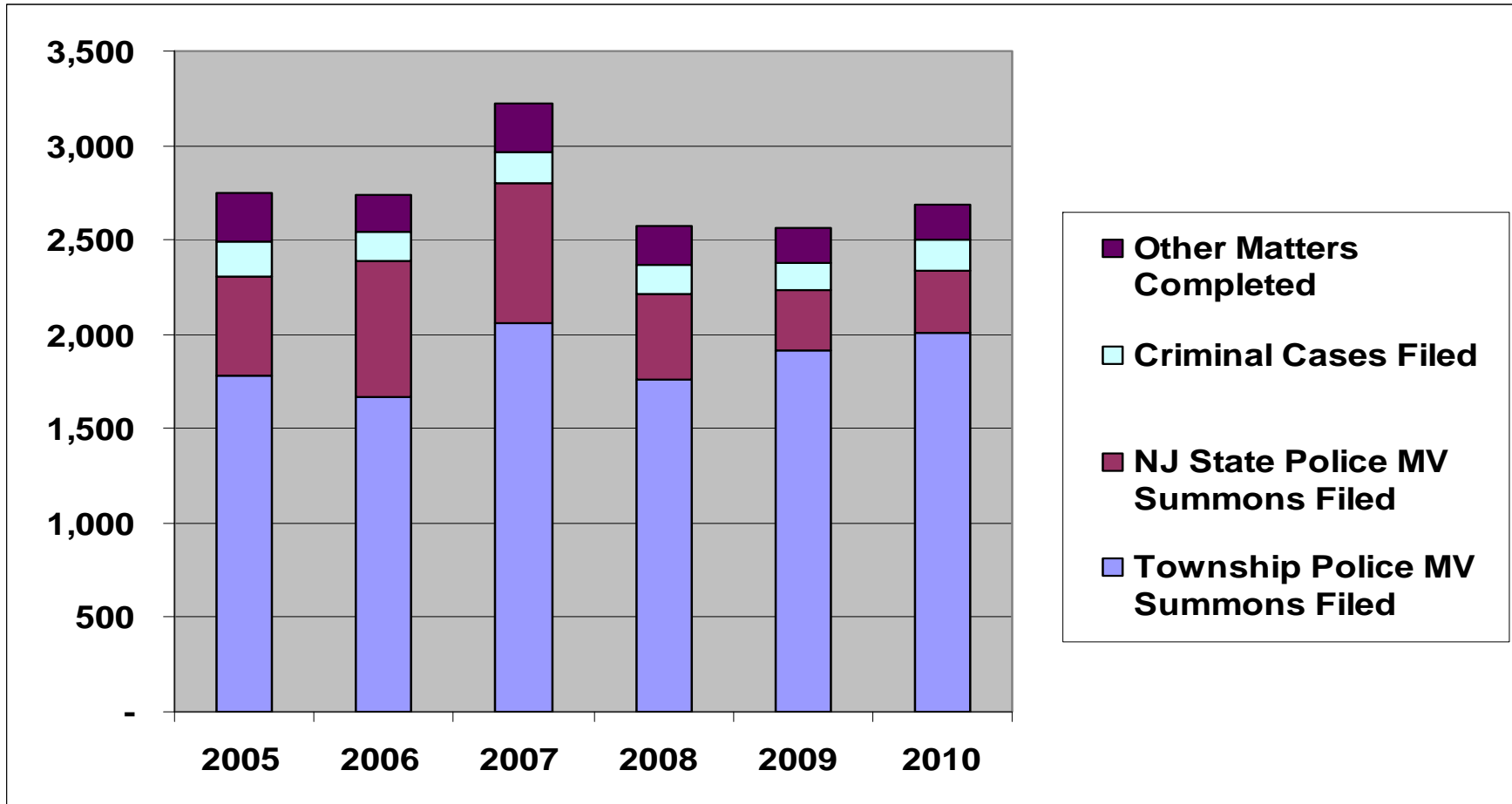
COURT

Municipal Court Revenue vs. Expenses



Revenues & Expenses: Municipal Court, Prosecutor and Public Defender Included.
OE & Benefits: Pensions not included.

Municipal Court Activity



Municipal Court

COURT	2009 Budget	2010 Recommended Budget	2010 Proposed Budget	+ / - 2009 Budget vs. 2010 Proposed Budget	% Change 2009 Budget vs. Proposed Budget
Revenue	\$ 153,000	\$ 186,000	\$ 169,000	\$ 16,000	10.5%
S&W	\$ 136,000	\$ 136,000	\$ 136,000	\$ 0	0.0%
OE	<u>\$ 13,450</u>	<u>\$ 13,470</u>	<u>\$ 13,470</u>	<u>\$ 20</u>	<u>0.1%</u>
Total Exp	\$ 149,450	\$ 149,470	\$ 149,470	\$ 20	0.0%
NET COURT COST EXCLUDING BENEFIT & PENSION COSTS					
	\$ 3,550	\$ 36,530	\$ 19,530	\$ 15,980	
PUBLIC DEFENDER					
Trust Revenue	\$ 3,250	\$ 3,250	\$ 3,250	\$ 0	0.0%
OE (Contract)	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 10,000</u>	<u>\$ 0</u>	<u>0.0%</u>
Balance	-\$ 6,750	-\$ 6,750	-\$ 6,750	\$ 0	

Municipal Court

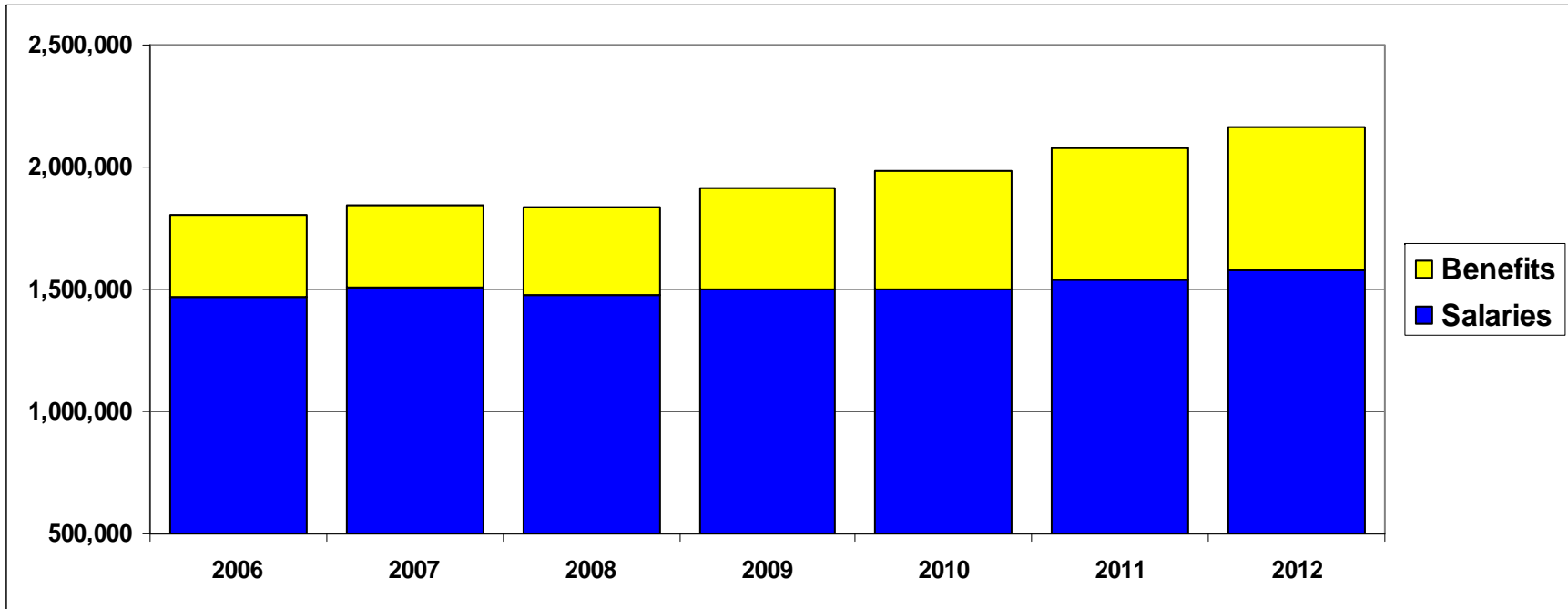
- Budget reflects revenues based on 2009 collection
 - Can only budget based on revenue received prior year
- Projecting 5% increase in revenue in 2011

POLICE DEPARTMENT

Police Department

Patrol – General Duties:				Investigations:	Specialized Duties:
Investigate	Report	Enforce the Law	Assist	Perform	Provide
<ul style="list-style-type: none"> • All Crimes • Disorderly & petty disorderly offenses • Harding Township ordinance violations • Non – criminal complaints • General peace keeping functions 	<ul style="list-style-type: none"> • Hazardous conditions • Motor vehicle accidents • Recover lost / found property 	<ul style="list-style-type: none"> • State Criminal Code Title 2C • State Traffic Law Title 39 • Harding Township Police Ordinances 	<ul style="list-style-type: none"> • Public with direction & information • Disabled motorists • Other law enforcement agencies • Official boards & commissions of Harding Township • Direction of traffic • Coverage at special events Provide escorts where appropriate • In processing applications 	<ul style="list-style-type: none"> • Case investigation & criminal investigations • Fingerprinting • Narcotic investigation • Juvenile justice • Court discovery • General investigations • Assist patrol w/ photography • Collect evidence & diagram • Maintain up-to-date warrant lists • Ensure summons & warrants are processed in a timely fashion • Internal affairs investigations 	<ul style="list-style-type: none"> • Radar Instructors • D.A.R.E. • Firearms Instructors • Emergency Management • Certified crime prevention officer • Training for children & senior citizen groups • Traffic unit • DWI breath test operators • TAC Officer (Terminal Agency Coordinator – State Police Computer System) • Issue silent alarms

Police Department Budget Salaries & Benefits



Based on budget of a 14-officer department

Police Department

	2009 Budget	2010 Recommended Budget	2010 Proposed Budget	+ / - 2009 Budget vs 2010 Proposed Budget	% Change 2009 Budget vs. Proposed Budget
S&W	\$ 1,500,000	\$ 1,500,000	\$ 1,350,000	-\$ 150,000	-10%
OE	\$ 61,500	\$ 60,250	\$ 58,500	-\$ 3,000	- 5%
Vehicle	\$ 26,000	\$ 51,000	\$ 26,000	-\$ 0	- 0%
Total	\$ 1,587,500	\$ 1,611,250	\$ 1,434,500	-\$ 153,000	-9.6%

Impacts:

- Reductions of salaries based on lower costs of newer personnel
- Increase from 12 to 13 officers in 2010

CAPITAL PLAN

INCLUDING COAH

EXPENDITURES

6-YEAR CAPITAL PLAN

PROJECT TITLE & DESCRIPTION	2009	2010	2011	2012	2013	2014	2015
TOTAL PROJECTED CAPITAL EXPENSE	\$444,500	\$518,000	\$425,000	\$443,500	\$240,000	\$264,500	\$255,000
MUNICIPAL BUILDING							
• Improvements/Maint.	25,000	20,000	20,000	20,000	20,000	20,000	20,000
• ADA Modifications to TH				15,000			
• HVAC System TH – Upgrade Individual Units	190,000	25,000					
• Tennis Courts		100,000					
• Parking Lot Impr.	25,000						
COAH							
• Rental Units @ The Farm –Eng/Architect/Sewer –Construction		40,000 150,000	10,000 160,000				
• Special Needs Housing				250,000			
• Affordable Acces. Res.			20,000	40,000	40,000	40,000	40,000

PROJECT TITLE & DESCRIPTION	2009	2010	2011	2012	2013	2014	2015
PUBLIC IMPROVEMENTS							
• Firefighting/lines/hydr.	25,000		25,000		25,000		25,000
• Gatehouse Impr.			10,000		10,000		10,000
• Show Grounds	7,500				5,000		
• Tax Maps—Digital Dev.				30,000			
• Village Parking Lot/Drive		10,000					
• Replace Traffic Light	27,000						
PUBLIC WORKS							
• Bldg(s) Improve/Maint.	5,000	5,000	5,000	5,000	5,000	5,000	5,000
• Road Improvements – seal coat, crack seal, curb repair	55,000	55,000	60,000	60,000	65,000	65,000	70,000
• Full size pick-up truck					35,000		
• Fuel dispensing system	30,000						
• Tire changing machine (1985)	10,000						
• Mason dump truck (1994)		50,000					
• Gravelly utility machine (1950's & 1965)		10,000					
• Backhoe 4WD (1991)			80,000				
• Trailer – New				9,000			
• Salt Dome						125,000	

PROJECT TITLE & DESCRIPTION	2009	2010	2011	2012	2013	2014	2015
VEHICLE REPLACEMENT							
• Building Department							30,000
• Health Department					30,000		
• Police Department SUV			30,000				35,000
RECYCLING							
• Recycling Boxes				5,000			
POLICE							
• Computer Equip/software upgrades	5,000	20,000	5,000	5,000	5,000	5,000	20,000
• NU Metrics Traffic Analyzer System		3,500					
• XPLOIRE Tablet In-Car computer		4,500		4,500		4,500	
• Police Lobby-Office/ Womens' Locker Room/Library Area/ Sergeant's Office	40,000	25,000					

6-YEAR CAPITAL PLAN

CAPITAL IMPROVEMENT FUND	2009	2010	2011	2012	2013	2014	2015
TOTAL PROJECTED							
Capital – Balance	92,700	98,200	30,200	55,200	117,700	371,700	682,200
Capital – Budget	350,000	350,000	350,000	400,000	400,000	450,000	450,000
Cash Capital – Budget	100,000	100,000	100,000	100,000	100,000	100,000	100,000
TOTAL CAPITAL FUNDS AVAILABLE	542,700	548,200	505,200	580,200	636,700	946,700	1,232,200
TOTAL PROJECTED CAPITAL EXPENSE	444,500	518,000	425,000	443,500	240,000	264,500	255,000
CAPITAL BALANCE	98,200	30,200	55,200	117,700	371,700	657,200	952,200

CAPITAL PLAN INCLUDING COAH EXPENDITURES

- Capital reduced \$50,000 in 2009
- Funding flat for 2010 & 2011
- Capital Plan includes the Township's Round 3 COAH Obligation
 - Entire obligation is estimated to be \$800,000 to \$1,350,000
 - Township's first biennial review will be in 2011
 - Total obligation to be met by 2018

OPTION OVERVIEW

Options To Close \$500K GAP

- Further Increase NON TAX Revenues
 - INCREASE FEES (CONSTRUCTION; ZONING; COURT; HEALTH); DECREASE RESERVES/CONSUME SURPLUS
- Further Reduce Township Expenses
 - \$100 to \$500K
- Increase Taxes
 - MAX ~\$400K due to CAP limits

- Reduce Open Space Tax (currently 0.04)
 - Each \$0.01 = \$200K

Municipal and Open Space Tax Rate and Levy

		2008	2009	2010 PRIOR TO REDUCTION OF EXPENSE OR INCREASE IN REV.
Municipal	Levy	\$4,990,300	\$5,296,777 (+306,447) 6.14%	*\$5,692,227 (+395,450) 7.47%
	Rate	0.249	0.262 (+.013) 5.22%	0.277 (+.015) 5.73%
Open Space	Levy	\$899,777	\$808,404 (-91,373) -10.16%	\$820,110 (+11,706) +1.45%
	Rate	0.045	0.04 (-.005) -11.11%	0.04 0 0%
Municipal / OS Combine	Levy	\$5,890,077	\$6,105,181 \$215,074 3.65%	\$6,512,337 \$407,156 6.67%
Assessed Value		2,000,744,088	2,021,010,460 20,266,372 1.01%	2,050,276,147 29,265,687 1.45%

* Projected Levy increase of 488K. exceeds Cap limit of 395K

Alternative approaches to closing the \$500K GAP will be developed along with impact statements

Budget Options to be developed

	A (\$0 Tax Incr; no chg OS)	B	C	D (Max CAP; offset w/OS)
Increase Non Tax Revs	\$100K	\$ 50K	\$ 50K	\$ 50K
Reduce Township Exp	\$400K	\$300K	\$150K	\$ 50K
Increase Taxes	\$ 0K	\$150K	\$300K	\$400K
MUNICIPAL TAX RATE	<u>(.262)</u>	<u>(.265)</u>	<u>(.273)</u>	<u>(.278)</u>
	\$500K	\$500K	\$500K	\$500K

Option to reduce Open Space taxes to reduce total tax burden per HH

Reduce OS Tax	\$ 0K	\$100K	\$200K	\$400K
O/S TAX RATE	(0.04)	(0.035)	(0.03)	(0.02)

WHAT'S NEXT – TENTATIVE SCHEDULE

- February 17
 - Continued Discussion of Options
 - Review Preliminary 2010 Budget Position
- March 17
 - Introduction of 2010 Budget
- April 21
 - Adoption of 2010 Budget